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BUSINESS

Black, White and Grey Markets: The dynamics of foreign exchange and remittances in Sri Lanka

Published 3 weeks ago on 2021/12/18



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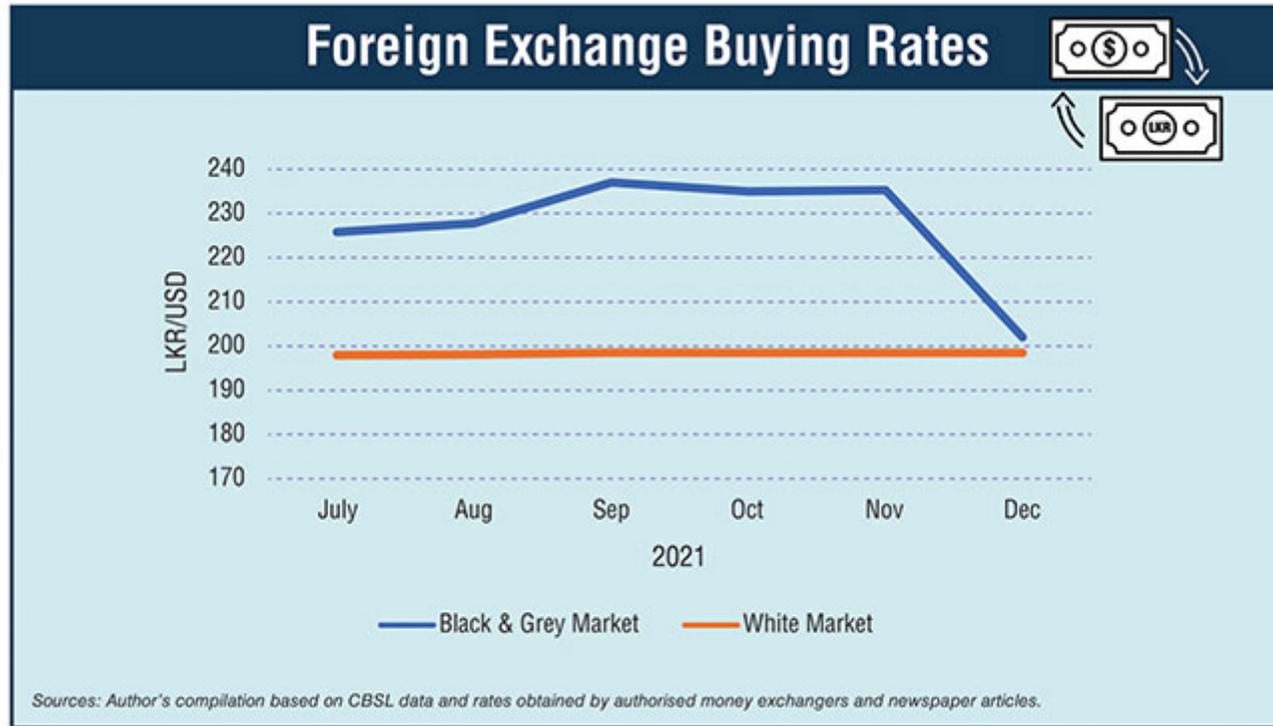


Figure 1: Foreign Exchange Buying Rates in Sri Lanka



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OPINION / 10

Towards a f Islamism –



By Bilesha Weeraratne



Written Ahead of International Migrants' Day on December 18, 2021



Despite the pandemic and related difficulties in remitting, remittances to Sri Lanka had picked up by December 2020 to record year-over-year growth of 5.8 %, contrary to all expectations.



The reasons for such a quick rebound include catching up on postponed remittances, accumulated terminal employment benefits and savings-related remittances of migrant workers laid off due to the pandemic, receipt of counter-cyclical remittances from less



frequent remitters and the shift from informal to formal channels. In the current context of the foreign exchange crisis in Sri Lanka, the latter is the most critical factor to focus on.

From Informal to Formal Channels

The fundamental reason for remitters to shift from informal to formal channels was the accessibility issue during lockdowns or limited physical operations. Similarly, the increased risk of informal channels may have encouraged the use of formal channels. With adjustments to operate under the new normal and easing of lockdown measures, it is reasonable to assume that the informal remittance channels may have also evolved to function during the pandemic. As such, the Central Bank of Sri Lanka's (CBSL's) Special Deposit Accounts (SDA), with its 1-2% higher interest rate and the LKR 2 higher foreign exchange rate for remittances channelled through licensed commercial banks (LCBs), were woefully inadequate to retain such recently converted formal remitters.

Black, White and Grey Foreign

Exchange Rates

One of the key attractions of informal remittances is the relatively low cost, partly due to the more attractive exchange rate offered by informal channels. The recent movements in the official LKR/USD foreign exchange rate indicated high pressure towards further depreciation and the excess demand amidst the deteriorating supply of USDs within the Sri Lankan economy resulted in a wide divergence between the exchange rate offered by the LCBs – the white market, and non-bank but authorised money exchangers. The latter can be termed 'the grey market' because they are permitted to buy foreign exchange, albeit did at their own rate.

The divergence was even more pronounced compared with those of the black market or kerb rate.

Figure 1 below indicates a wide gap exceeding LKR 25 across the different foreign exchange markets from July to November 2021. This gap created an opportunity for informal remittances exchanged in the Sri Lankan grey or black foreign exchange market to be more rewarding to remitters. The extra LKR 2 and the subsequent top-up to an extra LKR 10 offered by the LCBs paled in comparison!

Finally, in early December 2021, those in the grey market were forced to adhere to the soft pegged LKR/USD 198-202 rate.

Sources: Author's compilation based on CBSL data and rates obtained by authorised money exchangers and media articles.

(<https://economynext.com/sri-lanka-rupee-quoted-at-225-226-50-to-us-dollar-in-kerb-market-amid-money-printing-83579/>;

<https://economynext.com/sri-lanka-rupee-weakens-to-227-228-50-to-dollar-in-kerb-market-bond-yields-up-85162/>;

<https://ceylontoday.lk/news/official-directive-strengthens-kerb-market>;

<https://economynext.com/sri-lanka-cb-expects-falling-remittance-to-reverse-trend-from-october-87157/>)

As seen in the top panel in Figure 2, when the CBSL intervention stabilised the LKR-USD exchange rate, formal remittances to Sri Lanka shown in the bottom panel continued on a steeper decline in October and November 2021.

Desperate Measures

In 2021 various mechanisms were rolled out to access foreign currency available in the economy. In May 2021, the CBSL directed that LCBs sell 10% of inward worker remittances converted to the CBSL. In October, a previous directive on the mandatory conversion of merchandise export proceeds was expanded to cover services. The change also shifted away from a 25% limit, to converting the “residual” after utilising goods and services export proceeds.

The Attractiveness of Informal Channels

This latest update has resulted in much confusion. Though the CBSL indicated that this directive would not affect worker remittances, operationally, this does not appear very likely. A single Personal Foreign Currency Account (PFCA) may receive foreign exchange as worker remittances from a family member or a well-wisher and payment for trade-in services. The method of distinguishing the two types of inward remittances is still unclear to many. At the same time, many individuals have already received correspondence from commercial banks requesting to convert the funds in their PFCAs.

Amidst the confusion and effort to protect workers' foreign currency earnings, more migrant workers are seeking informal channels to remit, while others refrain from or delay remitting. Yet others are diverting their remittances to accounts held overseas.

Sources: Top panel

<https://www.cbsl.gov.lk/en/rates-and-indicators/exchange-rates>; Bottom panel CBSL, Weekly Economic Indicators, various dates

Early Warning

Remittances are seasonal. As such, official remittances in December may increase. But it should not be prematurely considered an indicator of the success of the recent efforts to increase remittances or divert from informal to formal channels. The departures for labour migration during the first half of 2021 are a mere third of the pre-pandemic departures in the same period in 2019. Many migrant workers who return are unable to find foreign jobs and this depleted stock of Sri Lankan migrant workers is a weak base to prop up formal remittances.

Moreover, domestic economic hardship makes many migrants and families desirous of a possible extra return through informal remittance channels. As such, excessive regulations to clamp down on informal remittances may inadvertently create a breeding ground for even greater informal activities and black markets, thereby proving entirely counter-productive to the intended objectives.

Future efforts to increase remittances should not underestimate the resilience of informal remittance channels crafted along the centuries-old method of Undiyal or Hawala. Thus, instead of overly focusing on shifting from informal to formal channels of remittances, policies should mainly focus on ensuring a more realistic exchange rate. Similarly, it is important to encourage labour migration and trade in services and their remittances.

Link to original blog: <https://www.ips.lk/talkingeconomics/2021/12/17/black-white-and-grey-markets-the-dynamics-of-foreign-exchange-and-remittances-in-sri-lanka/#>

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BUSINESS

EY powered rapid transformation at English Tea Shop Organic using a comprehensive ESOP model

Published 10 hours ago on 2022/01/7

‘English Tea Shop Organic’ (ETS) brand of Amazon Trading Ltd., established in 2010, has been on a truly transformative journey since implementing a company-wide open book management program in 2015. This was followed by a unique Employee Share Option Plan (ESOP) embarked in 2019 to help build a ‘significantly employee-owned organization’.

The ESOP’s Phase 1 in 2019 saw the company granting 15% of the equity stake to employees. ETS just announced the launch of the second phase of the ESOP, increasing the shares allocated to employees up to 30%, thus accelerating the journey of making the company a significantly employee-owned business. Moving towards this model is already paying rich dividends along with an array of benefits for its eligible employees, with the company successfully withstanding the impact of Covid-19, showing solid resilience and rapid growth.

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Microsoft Sri Lanka announces 2021 Partner of the Year Awards winners

Published 10 hours ago on 2022/01/7

COLOMBO, Sri Lanka: Microsoft Sri Lanka has announced the winners of the 2021 Partner of the Year Awards. The annual awards recognize Microsoft partners demonstrating excellence in innovation and implementation of customer solutions based on Microsoft technology.

Award winners and finalists from the region were recognized at the all-digital Microsoft SEA New Markets Inspire held on December 7-8, 2021. This year, Microsoft acknowledged partners in multiple categories celebrating each of the solution areas, industries, and sectors in which Microsoft technologies are used.

“We’re thrilled to celebrate the winners of this year’s Microsoft Sri Lanka Partner of the Year Awards,” said Harsha Randeny, Country Manager, Microsoft Sri Lanka & Maldives. “These

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BUSINESS

Expolanka Holdings partners Sarvodaya to launch ‘Sabrina Yusoof Women’s Empowerment Initiative’

Published 10 hours ago on 2022/01/7

In an effort to facilitate opportunities for Sri Lankan female-led entrepreneurship, globally diversified conglomerate Expolanka partnered with Sarvodaya to launch the ‘Sabrina Yusoof Women’s Empowerment Initiative.

The project primarily aims to fund low-income female entrepreneurs to establish and enhance their own business ventures, enabling more Sri Lankan women to gain financial independence, by generating their own stable, sustainable incomes.

The initiative will aim to offer selected MSMEs in the Colombo district with access to a grant in order to empower their businesses, and help them adapt to the emerging ‘new normal’. A total of Rs. 24 million has been allocated for the project.

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