

A View on Vision 2025

Sarani Jayawardena

Intern, Ministry of National Policies and Economic Affairs

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Launched as the government's
“Vision” in September 2017



Written as a collaborative & “top-down” document

Prime
Minister's
Office

Ministry of
National
Policies &
Econ Affairs

Ministry of
Finance

Central
Bank of
Sri Lanka

Institute of
Policy
Studies

Consulted
Ministers
and
Advisors



Followed by months of consultations with ministries

Workshops
with
Secretaries &
heads of
planning cells

Written
submissions



Current work: taking it from “vision” to “roadmap”

Goal:
Selective,
with Phases,
Costs,
and Responsible
Agencies
identified

Ministry of
National
Policies &
Econ Affairs

World Bank
consultancy

National
Planning
Dept

Continuous
discussions
with
ministries



Some impressions: institutional excess



Source: *General Information 2017: Ministries, Departments & State Owned Enterprises*
(Department of Management Services, Ministry of Finance)

& institutional fragmentation

Case 1: education sector



Ministry of Women and
Child Affairs
Children's Secretariat



Ministry of Education
National Institute of Education
Department of Educational Publications
Department of Examinations

Ministry of Posts, Postal Service
and Muslim Religious Affairs
Department of Muslim Religious Affairs



Ministry of Higher
Education and Highways
University Grants Commission

Ministry of Skills
Development and
Vocational Training
Tertiary and Vocational
Education Commission



Source: Relevant ministry websites

institutional fragmentation

Case 2: agriculture sector



Ministry of Agriculture

- Department of Agriculture
- Department of Agrarian Development
- Agricultural and Agrarian Insurance Board
 - Hector Kobekkaduwa
- Agrarian Research and Training Institute
- Sri Lanka Council for Agricultural Research Policy
 - Institute of Post Harvest Technology
 - National Food Promotion Board
- Colombo Commercial Fertilizer Co. Ltd.
 - Ceylon Fertilizer Co. Ltd.



Ministry of Primary Industries

- Department of Export Agriculture



Ministry of Plantation Industries

- National Institute of Plantation Management
 - Thurusaviya Fund
- Small Holders Plantation Entrepreneurship Development Programme
- Smallholder Tea and Rubber Revitalisation Project
 - Sugarcane Research Institute
- Coconut Development Authority
 - Coconut Research Institute
 - Coconut Cultivation Board
- Rubber Development Department
 - Rubber Research Institute,
- Sri Lanka Tea Board
 - Tea Research Institute
- Tea Small Holdings Development Authority
 - Tea Shakthi Fund
- Kalubowityana Tea Factory Ltd.



& institutional instability

Case: Department of Project Management and Monitoring



Can the government achieve
Vision 2025 despite its illogical
institutional structure?

